

IDL FUNDING ACKNOWLEDGMENT FORM

Carefully read the following in its entirety. This form must be completed and signed by an authorized representative of the entity seeking funding. If there are any questions or concerns, please contact the Idaho Department of Lands (IDL) designated program representative.

Name of Entity Seeking Funding

Name of Project [Year-Grant-Project Name] (Ex: FYXX HFR Lava Hot Springs Fuels Reduction)

Please read the following carefully. By signing below, the proposing entity acknowledges and understands the terms and conditions for receiving funding.

Federal Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards:

Grantee will be subject to OMB guidance in 2 CFR Part 200 and 2 CFR Part 400. For more information, please refer to:

https://www.whitehouse.gov/omb/ and https://www.ecfr.gov

Grantee must have legal authority to receive grant funding and enter into an award, and the institutional, managerial, and financial capability to ensure proper planning, management, and completion of the project, which includes having sufficient funds to pay the nonfederal share of project costs, where applicable.

Reimbursement Basis Only:

All funding sought through the IDL, if awarded, is provided to grantees on a reimbursement basis only. Grantees are required to pay vendors/contractors prior to seeking renumeration from the IDL. Reimbursement terms and conditions are outlined in a signed agreement between the IDL and the grantee specifically addressing the allocation of costs and their allowability and reasonableness.

Grantee must have financial systems, policies and procedures regarding proper accounting controls, recordkeeping, procurement, fraud prevention, and financial management in place (self-certification thereof will be required if awarded funding). Additionally, an audit status certification (or similar) form may be requested.

Grantee must have a tax ID number and an active Unique Entity Identifier (UEI) which replaced the 9digit Data Universal Numbering System (DUNS) number in April 2022. This is required in order to receive funding.

Grantee will be required, if awarded funding, to certify that it has not been debarred, is not using funding for lobbying or construction, and that it has a drug free workplace policy in place.

Match Requirements:

Grantee will be required, unless there is a funding source exemption, to provide a minimum match amount of 10% of total project costs and identify it within the proposal.

Example:

Total grant funds requested = \$240,000Total required match to be provided by the proposing organization = min \$24,000

Grantee will need to reference its IDL award agreement for specific requirements.



Indirect Costs:

The funding recipient will be able to choose from the options below. You are not required to elect an option at this time. However, understanding your options now will help inform a future decision if the project is awarded funding. If you elect to claim indirect funds, your award amount <u>will not be</u> increased by the amount of indirect claimed.

- Option A: Will not seek reimbursement of indirect costs for this project.
- Option B: Utilize its negotiated indirect cost rate agreement (NICRA) with a federal cognizant audit agency (a copy of the approved Indirect Cost Negotiation Agreement will need to be provided to the IDL).
- Option C: Will elect a 10% de minimis indirect cost rate of Modified Total Direct Costs (MTDC) on this funding as allowed under 2 CFR §200.414 (f).
- Option D: Request to negotiate an indirect cost rate directly with the IDL and will develop an indirect cost rate proposal for the IDL's consideration. Note that the indirect cost rate calculations and proposal must comply with the latest Office of Management and Budget (OMB) regulations and requirements.

Forest Practices Act Compliance:

Projects, if funded, will be required to follow the Idaho Forest Practices Act and associated administrative rules when implementing project related activities in forestlands. For further information, please visit: <u>https://www.idl.idaho.gov/forestry/forest-practices-act/</u>

Urban/Community Forestry Standards:

Funded projects will comply with the current versions of the American National Standards (ANSI) regarding the purchase of trees/seedling nursery stock, and tree care operations and safety in planting/maintenance of landscape trees (ANSI Z60.1, ANSI Z133.1, &A300). Additionally, any person or company contracted to perform work under the project is required to have on staff, an International Society of Arboriculture Certified Arborist who will directly supervise the work. Under no circumstances will funds be used to top, head, or stub any public tree.

Grantee will need to reference its IDL award agreement for applicability and specific requirements.

I hereby understand and acknowledge that the above terms and conditions are associated with this funding request and if awarded, the entity I represent as a grantee, will be required to comply, and respond accordingly.

x	
^	

Clearly Print Name and Title

<u>x</u> Signature

Date



Grant Project—Budget Development Guidelines and Restrictions

Applicants seeking grant funding from the Idaho Department of Lands (IDL) are required to submit a project budget prior to being awarded funding. The budget includes grant funded expenses and those necessary to meet the required match with IDL. To be reimbursed, all expenses must be allowable, allocable to specific project activities or costs, reasonable and necessary. Consult federal cost principles for additional requirements (<u>http://www.whitehouse.gov/omb</u> and <u>http://www.ecfr.gov</u>).

IDL will review your budget to determine whether proposed costs are allowable and reasonable. Estimated expenditure amounts should be comparable to or reflect regional market rates. When projects are evaluated and ranked, wise use of funds and anticipated return on investment in the form of meaningful, lasting, and measurable outcomes will be considered.

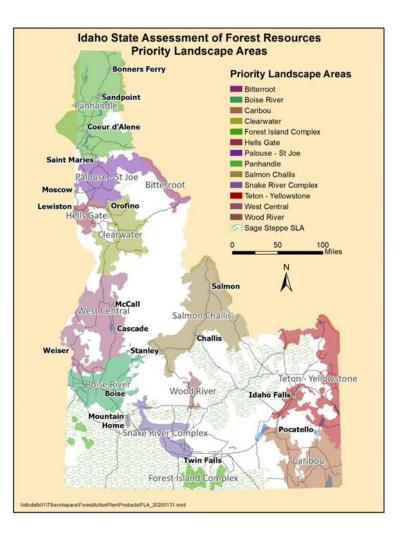
If the project is funded, IDL will enter into a binding Agreement (Memorandum of Understanding or Cooperative Agreement) with applicants. This agreement will dictate grant funding parameters— including those documented below, specify the project scope, budget, reimbursement process, and reporting requirements.

	REFER TO THE FOLLOWING WHEN DEVELOPING BUDGET DETAIL
Contractor Expenses	Expenses incurred by grantee for work accomplished through contracts with other entities, usually specialized contractors or consultants (e.g., loggers, forester consultants, arborists, or irrigation installers)
	 Contracts must be awarded/solicited on a competitive basis and in accordance with associated procurement rules, procedures and internal controls. Recipients will need to ascertain that contractors have not been debarred from receiving federal funding.
Flat Fee	A method of establishing/negotiating a "standard rate" for service, product or project scope item on a project
	The flat fee method for establishing project costs for grantee (e.g. for staff to administer the grant or to develop and conduct workshops) will not be accepted
Hold-Back	The percent of the total awarded funding that is held back (retained) by IDL until the recipient fully and satisfactorily completes the project as stipulated in the Agreement. A holdback helps assure that all grant funds are not exhausted prior to completion of the project scope/deliverables.
	 Up to 15% of grant funds may be held back by IDL. In practice, this would likely only impact the last (or last few) reimbursement requests.
	If the project is not completed satisfactorily, the held back funds may be permanently withheld
Ineligible Costs	Expenses or activities for which recipient cannot be reimbursed
	 Equipment—that costs \$5,000 or more and has a life expectancy of at least one year Other Activities—Construction, research or activities on federal land Note: Activities ineligible for grant funds can be used as project leverage
Indirect Costs	Costs that benefit common activities and, therefore, cannot be readily assigned to a specific direct cost objective or project. Examples of such costs include: accounting personnel services performed within the recipient organization, use allowances on buildings and equipment, and the costs of operating and maintaining facilities.
	 Indirect rate requests must not exceed your federal cognizant agency approved indirect rate. If applicant does not have such an approved rate, and they qualify per OMB Guidance 2 CFR Part 200, they can elect to charge a de minimis rate of 10% of Modified Total Direct Costs (MTDC) for indirect. (See §§200.1, 200.414 and associated appendices for details). MTDC means all direct salaries and wages, applicable fringe benefits, materials and supplies, services, travel; and subawards and subcontracts up to the first \$25,000 of each subaward or subcontract (regardless of the period of performance of the subawards and subcontracts under the award). MTDC excludes equipment, capital expenditures, charges for patient care, rental costs, tuition remission scholarships and fellowships, participant support costs; and the portion of each subaward and subcontract in excess of \$25,000. Other items may only be excluded when necessary to avoid a serious inequity in the distribution of indirect costs, and with the approval of the cognizant agency for indirect costs. Applicants without a cognizant agency approved direct rate can submit a proposal and negotiate a
	rate with IDL strictly for this project in accordance with the OMB regulations and requirements. Note such proposals and negotiations take time, and will likely delay the granting process.
	 An applicant can choose to charge no indirect or a lower rate than allowed if you want more grant funds to be applied to on-the-ground costs or to the 10% required match.
	 Note: recipient personnel working on specific grant tasks, like project management or oversight,

	cannot be paid with indirect funds. Personnel, must positive time-record their activities and charge the
Match	grant for their time under personnel expenses and be reimbursed as direct project costs. Project costs that will be paid for or provided in-kind by applicant and will not be reimbursed with grant funds. This includes in-kind or cash donations of/for services, equipment, products, etc. that assist in the completion of the recipient's funded project or directly contributes to its purpose.
	 A 10% match will be required and must be documented at time of reimbursement (i.e., 10% of the total amount reimbursed for the grant)
	 As IDL will not be using recipient match to meet their federal grant match requirement, match will not need to be tracked to auditable standards by recipient
	 Recipient match is preferred. However, if this is not possible, in-kind or cash contributions made by other entities can count toward the match, but must be tracked and reported by recipient.
Operating Expenses	Purchases of materials, goods/products or travel needed to accomplish the intent and purpose of the specific project. Examples include: supplies, tools, trees and related planting materials, irrigation parts, and equipment rental fees.
	All operating expenses should be necessary and specific to this project
	Ensure operating expenses are not already included or factored into the applicant's indirect cost rate. If certain expenses are customarily categorized as indirect expenses, they cannot be counted as operating expenses.
Payment of Grant Expenses	Recipients will need to request funds by submitting an IDL Reimbursement Request Form, progress narrative/report, invoices/receipts, copies of deliverables, and other supporting documentation as specified within the Agreement.
	 All payments are made on a <u>reimbursement basis only</u>. These are expenses incurred and paid for by recipient prior to payment by IDL.
	 Submission of progress/accomplishment reports will be required with reimbursement requests. Depending on the project, additional reports may be requested.
Personnel Expenses	Only actual costs for wages & benefits for grant recipient staff time worked on this specific grant project can be reimbursed with grant funds
	 Grant recipients must provide the actual hours (not estimated or a calculated percentage) for each staff person's work on this project whose time will be reimbursed with grant dollars. (Institutions of Higher Learning must follow OMB rules specific to their type of entity for accounting of personnel time.)
	 Additionally, recipients will also need to maintain records that account for 100% of all time of staff being reimbursed, including time spent on activities not associated with this project. For example, work on other Federal grant activities, non-grant work, etc. These must be documented in personnel activity reports, or equivalent, and submitted by the individual staff person to your fiscal office at least monthly. Certification of recipient having such a policy will be required.
	 Staff time (costs), when used only as grant match, does not have to be tracked in the above way, since IDL is not using this match to meet federal match requirements
Program Income	Any income recipient derives from the project such as for the sale of product (timber, waste wood, chips etc.), registration fees, etc. must be itemized, reported and deducted from any reimbursement requests made to IDL.
	 Procedures to track all project expenses (grant funded and not) as well as the income received makes documenting and reporting at reimbursement time easier
Program/Project Management Costs	The cost to the grantee to administer, manage and oversee the project. This may include project oversight and management activities, as well as fiscal management components.
	 Identify costs in the Personnel Expenses category if provided by staff, or in the Contractor Expenses category if the services are contracted out
	 For personnel expenses, time sheet tracking by funding source, or equivalent, is required. If personnel do not positive time record then project management costs should be recorded as match
	 Note: only paid personnel and contractor expenses which are directly attributed and tracked to the project can be reimbursed
Travel & Related Expenses	Costs directly associated with the project and approved in advance by IDL for travel, lodging and meals
	 These costs cannot exceed Idaho State and/or federal rates. If costs will be higher, prior justification to and approval by IDL is required before such expenses are incurred & allowed for reimbursement

FY2026 Private Forest Protection, Resilience, and Restoration Assistance Program

Idaho faces significant wildfire and forest health management challenges due to expanding urban interfaces, climate change, and invasive species. The Idaho Department of Lands (IDL) aims to enhance forest resilience and mitigate wildfire risks through the Idaho Landowner Assistance Program. This initiative focuses on engaging low-income landowners, particularly in the Wildland Urban Interface (WUI), by providing up to 100% grant funded activities. The program's goals include enhancing landscape resilience, reducing carbon emissions from disturbances, and promoting collaborative restoration efforts aligned with Idaho's State Forest Action Plan and USDA conservation priorities. Proposed practices such as planting, thinning, and establishing fuel breaks will support these objectives, ultimately improving ecosystem health, water quality, and wildlife habitat, and meeting landowner objectives for forest management.



Grant Criteria: General

- The Project must be for a qualifying activity if it is not the application will be considered ineligible.
- Each grant request is limited to a maximum of \$500,000. Applications over \$500,000 will be considered ineligible.
- Funds cannot be used on federal lands.
- If awarded, funds must be spent during the 3-year grant period and cannot be held for future maintenance outside of that grant period.
- At least 60% of the project area must be within an Underserved Community and meet "lowincome" requirements.

Grant Criteria: Qualifying Project Types

1) Reduce Hazardous Fuels / Restore Fire-adapted Ecosystems in the Wildland Urban

Interface (WUI):

Fuel reduction projects and vegetation treatments have been identified as a means of mitigating wildfire hazards. Recipients shall facilitate and implement mitigating fuel treatments in or adjacent to identified fire-prone communities to reduce the threat of wildfire to communities. These are projects that remove or modify fuels in and/or adjacent to WUI development. Effective fuels mitigation treatments can be implemented across jurisdictional boundaries, on adjoining private lands, or within the respective communities. Projects of this type include fuel breaks, thinning, pruning, landscape modifications, etc. The overall purpose is to modify or break up the fuels in such a way as to lessen catastrophic fire and its threat to public and firefighter safety and damage to property. Another way to prevent future large, catastrophic wildfires from threatening communities is by carrying out appropriate treatments (such as prescribed burning or thinning) to restore and rehabilitate forest and grassland health in and adjacent to the WUI. Such treatments have reduced the severity of wildfires and may have additional desirable outcomes, such as providing sustainable environmental, social, and economic benefits. Project proposals must consider all elements required to implement treatments on the ground, which includes acquiring the necessary permits and consultations needed to complete plans and assessments, as well as treatment prescriptions and measures of success.

Examples of projects that qualify (not all-inclusive):

- Defensible space around homes and structures >
- ≻ Shaded fuel breaks
- Fuels reduction beyond defensible space adjacent to WUI areas
- A A A A A Removal of slash, including piling and burning, mulching, grinding,
- etc. Prescribed fire
- Thinning
- Maintenance of fuels projects (explain in application narrative)
- \triangleright Monitoring components of projects for effectiveness

2) Post-Fire Recovery

Recipients can provide assistance to landowners with post-fire recovery activities, including, but not limited to, acquiring and planting appropriate tree species and stock to help landowners reestablish tree cover following catastrophic fire events. This strategy slows the spread of undesirable species and non-natives, reduces potential site productivity losses due to exposed soils, and protects both human and ecological communities by stabilizing site to reduce potential for overland and debris flows from event locations.

Examples of projects that qualify (not all-inclusive):

- \geq Planting native species to increase diversity & structural complexity in forests
- \geq Strategic establishment of fire- resistant vegetation
- \geq Seedling growing, propagation, and stocking for reforestation and landscape restoration activities

4) Examples of Projects that DO NOT Qualify (not all-inclusive):

- Education or Outreach
- Preparedness and suppression capacity building; such as the purchase of fire department equipment (try VFA, DHS, and FEMA grant programs)
- Small business start-up funding
- Research and development projects (try Economic Action Program)
- GIS and database systems that are not related to the West Wide Wildfire Risk Assessment
- Construction/infrastructure (building remodel, bridges, road construction, water development, general property/ homeowner maintenance.)
- Funding the creation of stewardship plans. Note: a separately funded stewardship plan can be used to guide a WUI project if it is clearly labeled as not funded through match or WUI grant funds

Match:

Match is not required. A match waiver as been established for this grant program based on the requirement that 60% or more of the project area is within Underserved Communities, as determined by having a "low-income" status. The Census Bureau estimates of median household income can be used to determine eligibility. To qualify in Idaho, the low-end of the estimate must be less than \$59,998.

Leveraged resources and partnerships are encouraged.

Grant Scoring:

- All grants will be scored based on the following criteria; applicants must ensure that all boxes are \geq filled in and the application is complete (the highest possible score is 45):
 - Does the application clearly show how the budget will be spent by line item and are expenditures applicable and relevant to the goals and objectives of the project? Clearly defined and applicable = 5Not defined/not applicable to project = 0
 - Describe the Project- Does the application clearly describe the challenges and issues that articulate why the project is important? Not defined = 0Clearly defined = 5
 - Planning Linkages- Does the application clearly link or tie the project to an existing Community Wildfire Protection Plan (CWPP) and is the project consistent with the State Forest Action Plan(s) (Enhancing, Protecting and or Conserving). Does the project develop or refine an existing plan? Clearly defined = 5Not defined = 0
 - **Project Activities- Does the application clearly define what the project is and what the project** proposes to do? Does the application clearly define how the project will be accomplished, including identifying measurable outcomes? (are the proposed activities clear and achievable, goals defined, outcomes measurable, # of acres treated, # of education/outreach programs, planning/assessment efforts clearly described etc.) Clearly defined = 10Not defined = 0
 - Project/Landscape Impacts- Does the application clearly define the scale of the project including relationships with past, present, or future projects that, when combined, offer more benefits than when taken individually? Is overall landscape that the project influences, in addition to the defined project area, clearly described? Clearly defined = 5Not defined = 0
 - Collaboration- Does the application clearly define collaborative elements including support from partners, agencies, landowners, communities? Are contributions of collaborators well described?

Clearly defined = 5

Not defined = 0

Application Guidelines:

Applications must be submitted to the IDL Grant Coordinator by March 8th, 2025.

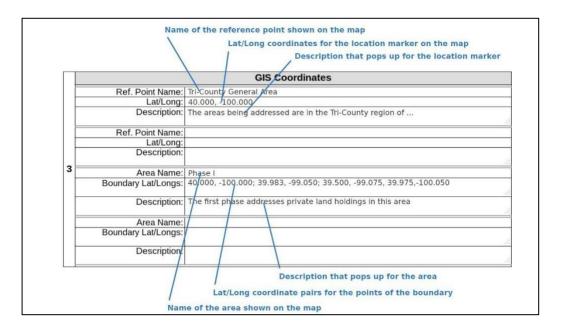
Application guidelines by box number: (All boxes must be filled in on the application. If a box does not apply to your project fill in that space with NA.)

- Box 1- The Proposal Cooperator is the entity that submits the project proposal. Applicant Information is the state/island forestry agency submitting the application. If the Proposal Cooperator is the state/island forestry agency use the same information for both the Proposal Cooperator and Applicant Information.
- Box 2- GIS Coordinates: Include either a reference point or boundary points for the project, which will be included on a map associated with success stories. Leave fields blank that are not used-do not put NA. See example below on how to enter data into the application. Coordinate data must be in WGS84 datum.

Engaging Underserved Landowners: At least 60% of the project area must meet the "low income" criteria. To qualify in Idaho, the low-end of the estimate must be less than \$59,998.

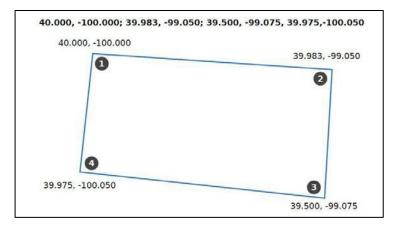
Recommended Resources to verify this include:

https://wildfirerisk.org/cwdg-tool https://screeningtool.geoplatform.gov/



Reference Point: A reference point displays a single marker and its name on the map. This can be used for indicating a general region without specifying exact boundaries. The reference point name, lat/long, and description are all **required** fields for a point. Lat/long should be entered in the following format: 39.0000, -104.300

Area: An area defines a region with a boundary defined by straight lines. At least 3 points are needed to define an area. There can be up to 7 lat/longs. The diagram below shows how to specify the corners for an area and the associated coordinate list to be entered into the application. The area name, boundary lat/longs, and description are all **required** fields for an area.



- Box 3 Match includes training hours valued at an accepted rate, donated labor/equipment, etc., and hard match is actual dollars spent other than federal grant funds within the specified scope of work. Federal funds contributed are ineligible for match calculation. Indirect costs must be tied to an established rate and the source needs to be described in the narrative (Box 4). Waived indirect costs are an acceptable source of match.
- Box 4- The budget narrative must describe how the grant funds will be spent. Give specific details for each grant expenditure item in Box 3 (i.e., personnel/labor, fringe benefits, travel, equipment, supplies, contractual, other, and indirect costs). Explain exactly how grant dollars will be spent and how these expenditures tie directly to the project goals and objectives.
- Box 5- Describe the project area, type, and challenges. Applicants must give an overview of the project area, which they can do by discussing ownership/land type as well as physical acres, sq miles, etc. They must also, identify the hazards that exist and clearly show the need for work in this area. Be specific when describing challenges or obstacles that will need to be addressed for the project to be successful (e.g., landscape or access challenges or broad dispersal of people who may need to be gathered together for an educational initiative, language access issues, or lack of trust in government, which needs to be built for collaboration on CWPP). If applying for a fuels reduction project, describe the fuel/vegetation types.

It is important to define the problems and challenges so when you get to Box 7 you are clearly stating how the funding will be used to address the challenges in this box.

Box 6- Describe the relationship to a Forest Action Plan and to a Landowner Forest Management Plan. Clearly describe how the project fits into the goals of a Forest Action Plan and detail the FAP goal(s) below. Outline the project's connection to the Landowner Forest Management Plan and objectives and describe how the project accomplishes the goals and priority areas of both these planning documents.

- Box 7- Clearly describe each proposed activity and include where and what will be occurring (i.e., fuel break along the fence line, defensible space around homes, tree crown spacing, prescribed fire for mitigation purposes, etc.). The description must include measurables and how the project will be accomplished. Grant funds should be tied to the activities. Unlike the overview, this will provide the specific details of the project using measurable units that are specific, measurable, achievable, realistic, and timely where applicable. Treatment prescriptions and measures of success should be clearly stated.
- Box 8- Describe how the project influences greater impact on the landscape. Show how the project has or will have an impact outside the immediate project area, including how it relates to other projects/initiatives past or current. For example, a project in a community may complement a Forest Service project on their land where they are creating a fuel break around your community's defensible space project. Give specifics on how this project will tie into the larger picture of community protection or education. The scale of a project should be an appropriate size based on the land ownership, objectives, and outcomes (including cross-boundary goals) for the project. Describe how the scale is sufficient and meaningful for the project. Explain, the who, what, when, where, why, and how of its anticipated impacts.
- Box 9- Describe the contributions each partner will make to the project by stating the collaborating partner's name and what they will be contributing to the project such as manpower, equipment, matching funds, etc. This should include the partners listed in Box 3 (matching share) but may also include federal and other partners that are contributing but are not eligible to use as match.
- Box 10- The Project Timeline must include such things as: begin/end dates, milestones, quarterly or seasonal targets, etc. All grant funded project items must be completed within 3 years of the award.
- Box 11- Sustainability must clearly describe the who, what, when, where, and why of how this project will remain effective and be sustained over time. The four main points to be included for fuels projects are:
 - 1) Environmental Factors: describe the maintenance requirements unique to this project based on site characteristics i.e., present and future vegetation occupying the site, growth rates, natural fire return intervals, or any other environmental factor that affects the continued maintenance of this project.
 - 2) Education: describe how key players have been trained and educated to maintain the project and explain their understanding of the needs and expectations of the project's maintenance. If this is an information/education project make sure to explain how it will be delivered, the audience you are targeting, and specific deliverables.
 - 3) Commitment: describe the commitment by the individual/community to maintain this project into the future, i.e., state laws, CWPP terms, signed landowner agreements or other documents or agreements that hold the sub-grantee accountable for project maintenance over time. If this is an information/education project, make sure you explain the commitment to carry this program forward and update it as necessary.
 - 4) Monitoring: describe who will be responsible for monitoring the project, what qualifications they have if they are not obvious and at what intervals they will be checking (i.e., yearly, quarterly, etc.); clearly describe timelines, and milestones expected. If you plan on monitoring the project after the grant period ends, list that here, but please note all awarded funds and matches must be used during the 5-year grant period only.

FY 2025 Idaho Wildfire Resilience Landowner Assistance

FOR OFFIC	IAL USE ONLY
State Submitting Project:	
State Priority Number:	
Dollar Amount Requested:	
Matching Share:	

This document is for proposal development only.

Hover over each active field for additional guidance and instructions.

		Proposal Cooperator
	Cooperator Organization:	
	Contact Person:	
1	Address:	
	City/State/Zip Code:	
	Phone (Work/Cell):	
	Email:	
		Applicant Information
	Applicant:	
	Contact Person:	
1	Address:	
	City/Zip Code:	
	Phone (Work/Cell):	
	Email:	
	Fax:	
	Federal Tax ID\DUNS #:	

		Project Information	
	Name of Project:		
	Community Name(s):		
	County(ies):		
2	Congressional District:		
	GIS Coordinates (pick one: reference point OR area)		
	Reference Point Name:		
	Lat/Long:		
	Description:		
	At least 60% of Project Area must meet the "low income" criteria. To qualify in Idaho, the low-end of the estimate must be less than \$59,998.		
	Median household income:		
	Link to Source (CJEST or CWDG tool):		

Γ		Applicant Budget				
			Grant	Μ	latch	Total Project
			Funds Requested			Cost
			I unus requested	Applicant	Non-Federal	
					Contributors	
	•	Personnel/Labor:				
	3	Fringe Benefits:				
		Travel:				
		Equipment:				
		Supplies:				
		Contractual:				
		Other:				
		Indirect Costs:				
		TOTAL:				

	Budget Narrative (1700 characters including spaces)	
4		

Project Area Description and Challenges (1700 characters including spaces)	

	Relation to Forest Action Plan and Forest Management Plan (2500 characters)	
6		

Proposed Activities (3800 characters including spaces)

	Project Collaboration (1700 characters including spaces)	
9		

	Project Timeline (1700 characters including spaces)	
10		

 11

 Indext line

 Indext line